

BUSINESS MODEL STUDY OF SWIGGY

MISSION:

TO CHANGE THE WAY INDIA EATS.

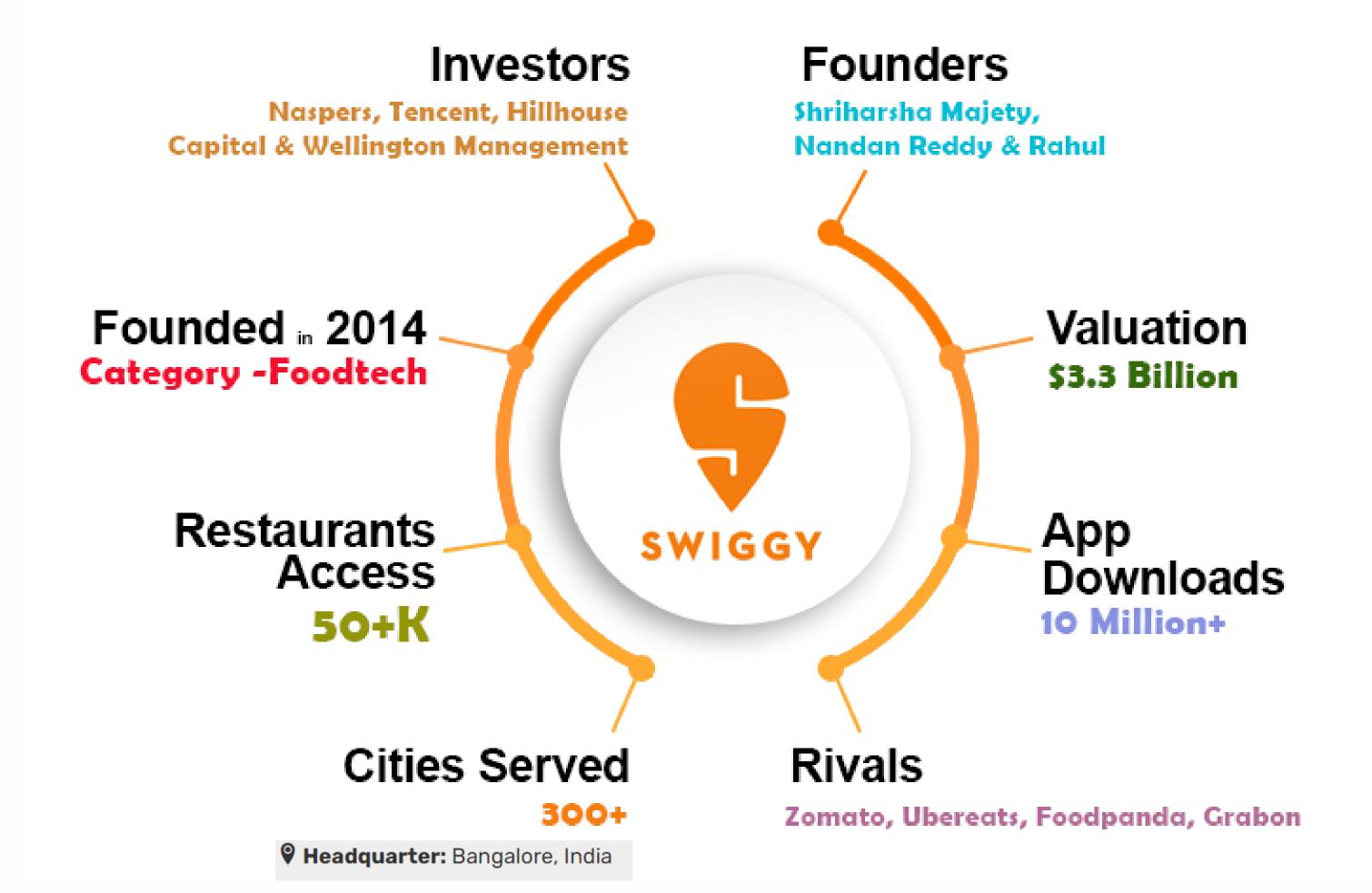
VISION:

TO ELEVATE THE QUALITY OF LIFE FOR THE URBAN CONSUMER BY OFFERING UNPARALLELED CONVENIENCE.

TAGLINE:

SWIGGY KARO,
PHIR JO CHAHE KARO!





CORE VALUES

- · Consumer Comes first
- Strive for Excellence
- Be Humble
- Stand-up, Disagree and Commit
- Always be Curious, Always be Learning
- Exhibit bias for Action
- Be honest, display highest levels of integrity
- Act like an owner

The journey towards crystallizing our core values wasn't an easy one. As we began to scale at a rapid pace, it was imperative for us to re-align and establish values that shape and influence people's attitudes and behaviours towards our consumers, partners and one another.

-Girish Menon



Having followed certain guiding principles since its inception, Swiggy now wished to look at values that would not only inspire people but also be deeply ingrained in all of their actions, serving as the cultural cornerstones.

Swiggy focuses on creating a dedicated delivery network and a smoother technology-driven logistic channel.

- If an order is cancelled after being placed, the amount is still credited to a restaurant.
- Customers too can cancel the order if it doesn't get delivered within the stipulated period.
- The delivery partners have GPSenabled strategy that enables realtime tracking. The company has also collaborated with Google Maps API to track their order and amount of time to give estimate real-time.



BUSINESS MODEL CANVAS



Key Partners



- Restaurants and shops
- Groceries
- Delivery providers

Key Activities



- Partnerships with eateries and retail shops
- Hiring delivery providers and suppliers
- Managing delivery and payment process

Key Resources



- local restaurant and shops
- delivery providers
- Technology

Value Propositions



- Food delivery with no-restriction order policy
- efficient online payment system
- no minimum order requirement
- different payment methods

Customer Relationships



- 24/7 active customer support
- Customer Support Chat
- social media pages

Channels



- mobile app
- websites
- · digital marketing

Customer Segments



- People who do not wish to go out to restaurants
- People who want to order food online and want to get it delivered
- people who want to buy and get other products delivered from nearby shops and stores

Cost Structure



- Costs of application and website development
- Running costs and maintenance charges
- Administrative, advertising, and marketing costs

Reve

Revenue Streams

- Delivery charges
- Commissions
- Advertising
- Affiliate Income, Swiggy Access/Super





ADDITIONAL VALUE PROPOSITIONS

- Time efficiency, the need of the hour.
- A service which is desired by many.
- A single window for ordering.
- No delivery charge if the order exceeds Rs. 250
- Quick delivery and Responsive customer care.
- Collaborators-are handsomely paid + Incentives.
- Company-Positioning-Market Niche.



HOW DOES SWIGGY MAKE MONEY?

DELIVERY CHARGES

COMMISSIONS

ADVERTISING

SWIGGY ACCESS

SWIGGY SUPER

SWIGGY GO | GENIE

INSTAMART



Revenue Breakdown

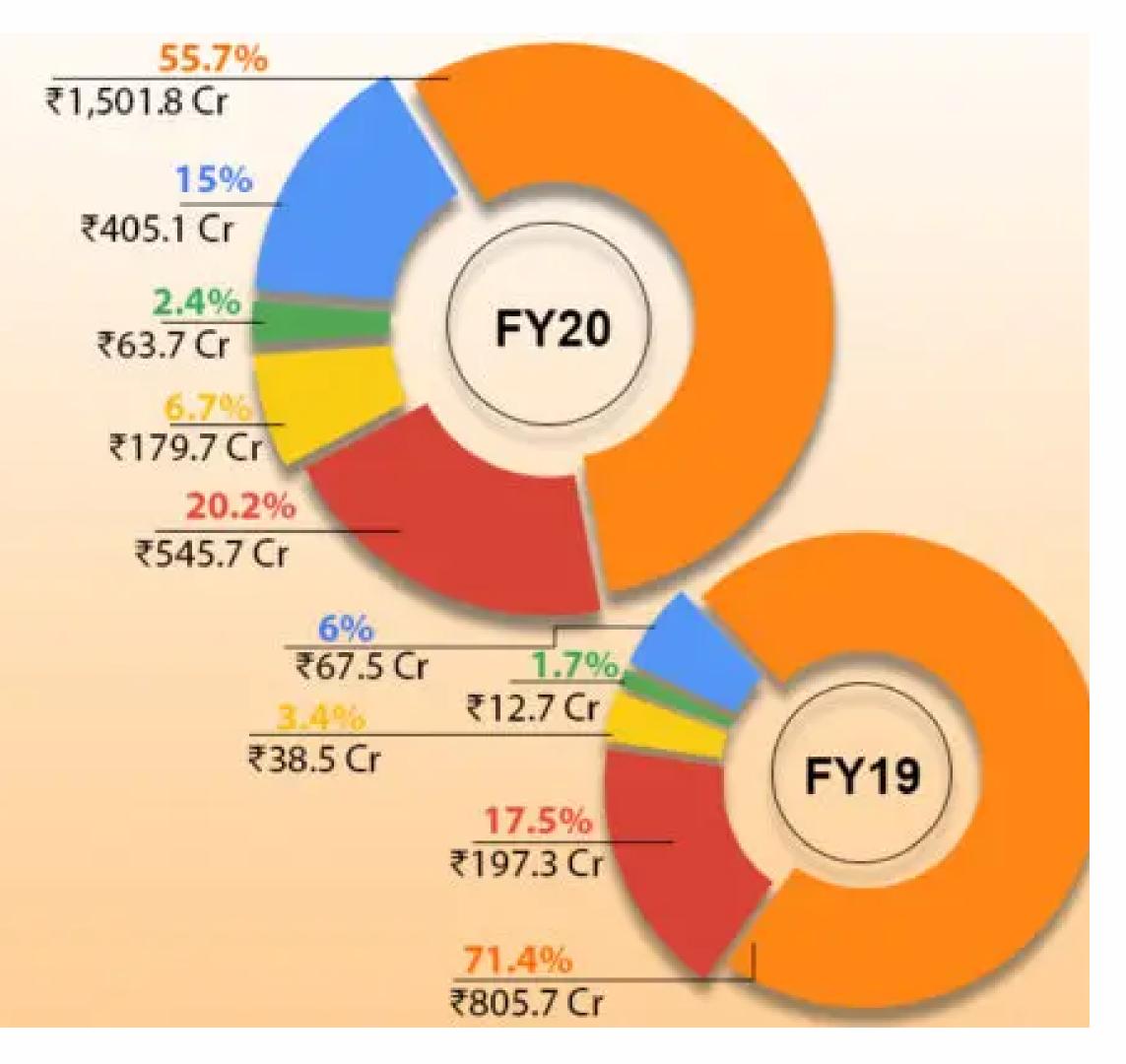
Service Income

Delivery Income

Ad Income

Other 🛑

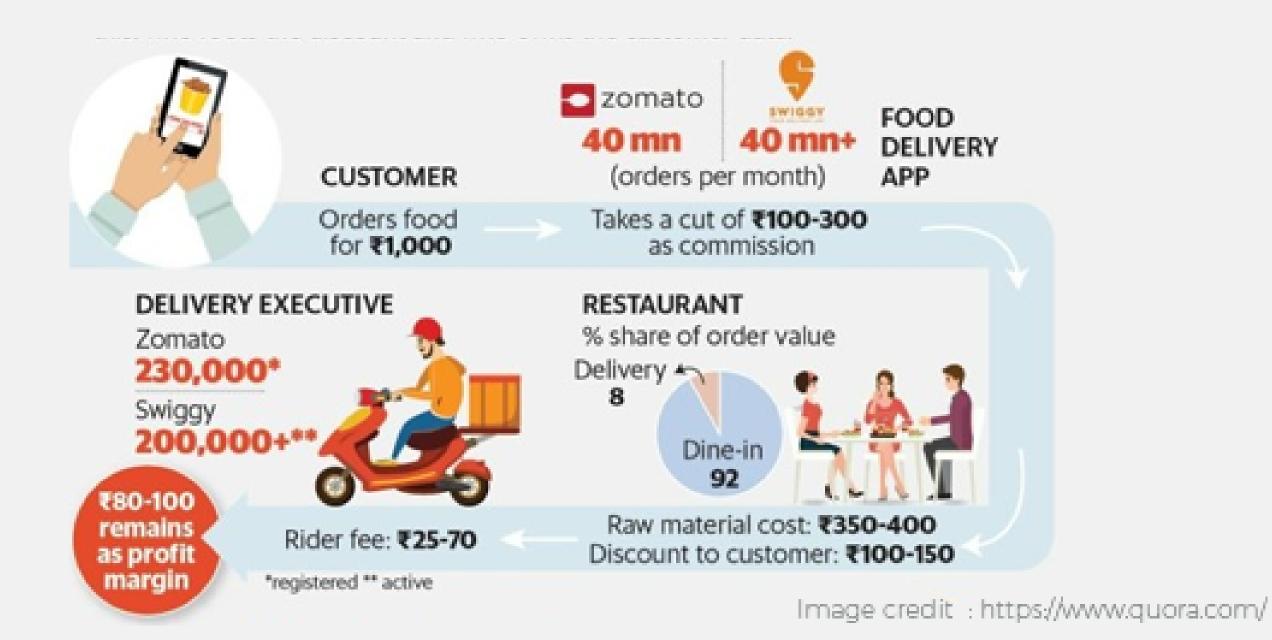
Sale of Food Products



FOOD DELIVERY PIPELINE

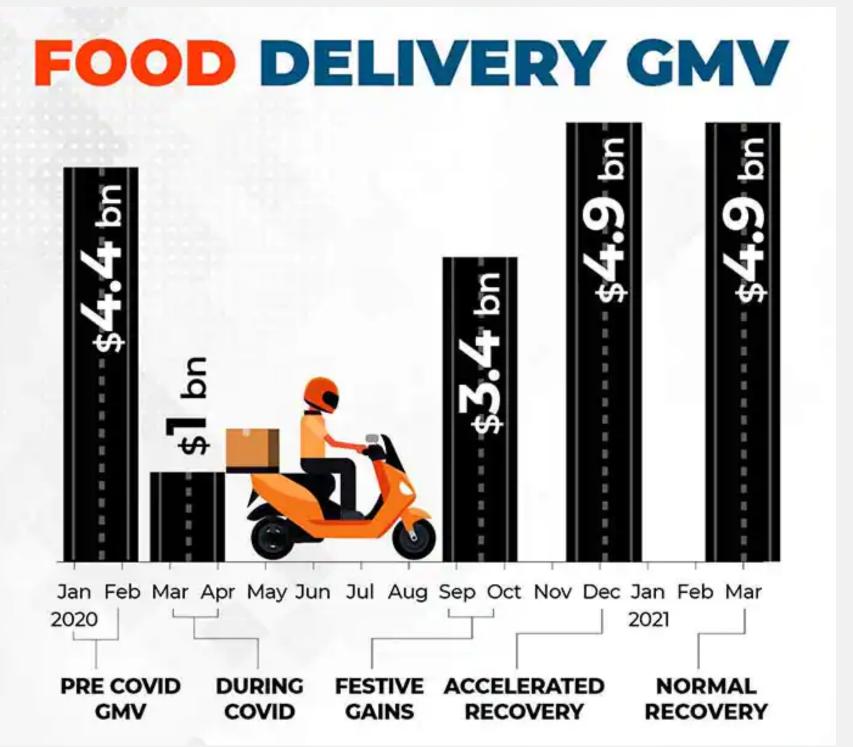
TIFF BETWEEN RESTARAUNTS AND FOOD DELIVERY APPS

WHO FOOTS THE DISCOUNT? | WHO OWNS THE CUSTOMER DATA?

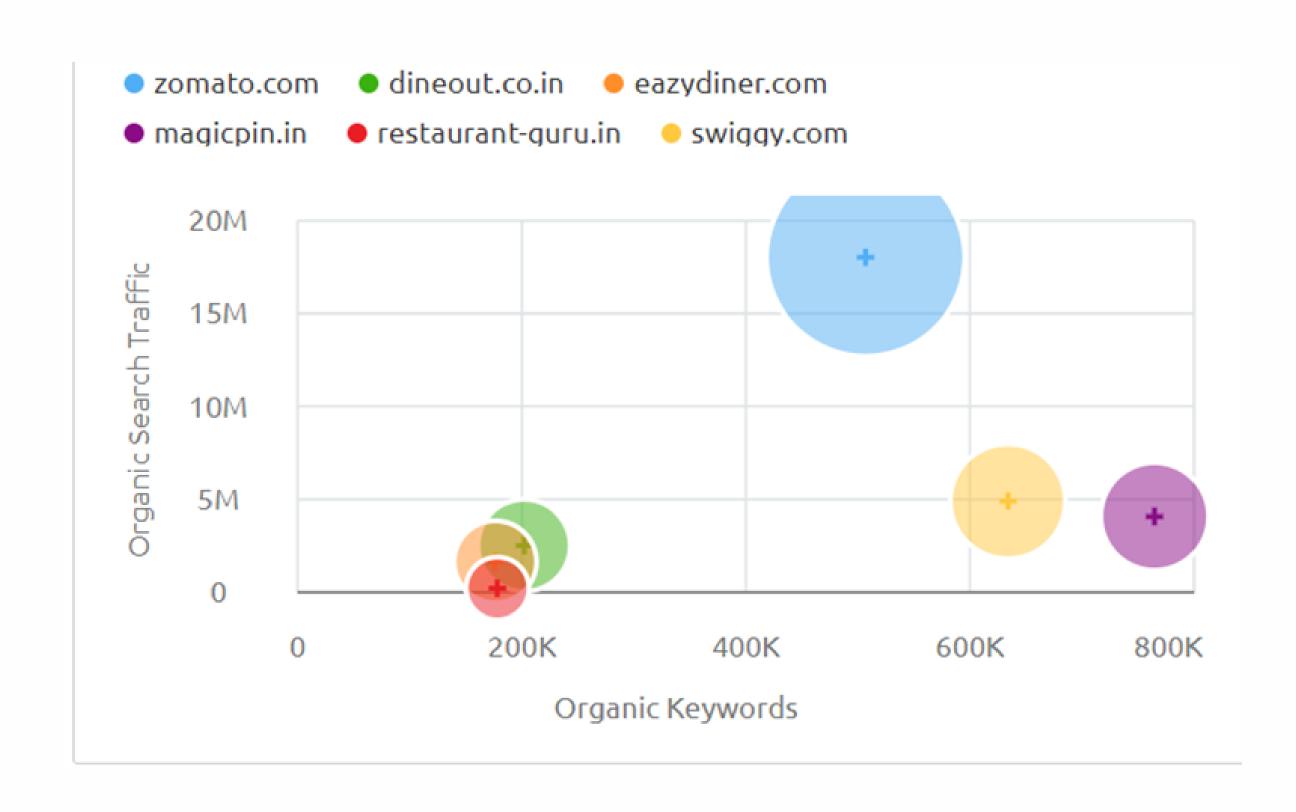


Swiggy revenue in crores 2,956. 1,292. 442. 133. FY 2017 FY 2018 FY 2019 FY 2020

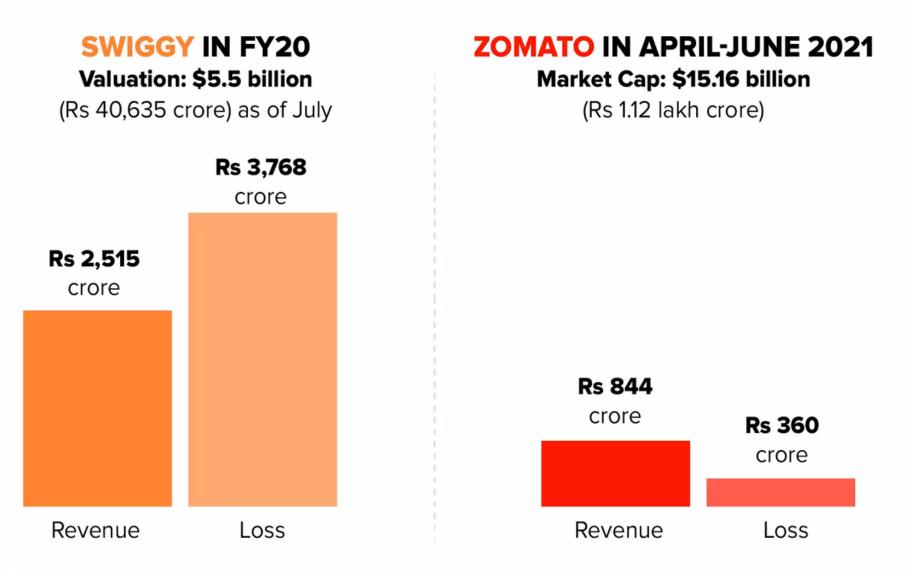
REVENUE MODEL OF SWIGGY ARE BASED ON A HYPERLOCAL ON-DEMAND FOOD DELIVERY BUSINESS OPERATION



COMPETITIVE POSITIONING MAP



How Swiggy and Zomato's businesses* intersect Cafeterias (Food@Work) Grocery delivery (Swiggy stores) Cloud kitchens (Swiggy access, zomato SWIGGY Zomato Kitchens) Wholesale (HyperPure) Food delivery Hyperlocal delivery Dining (Swiggy Go) (Zomato Gold) * Sample of businesses Source: FT research © FT

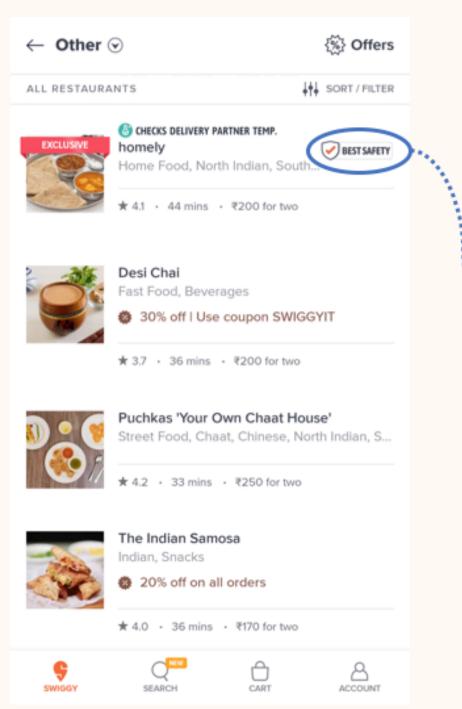


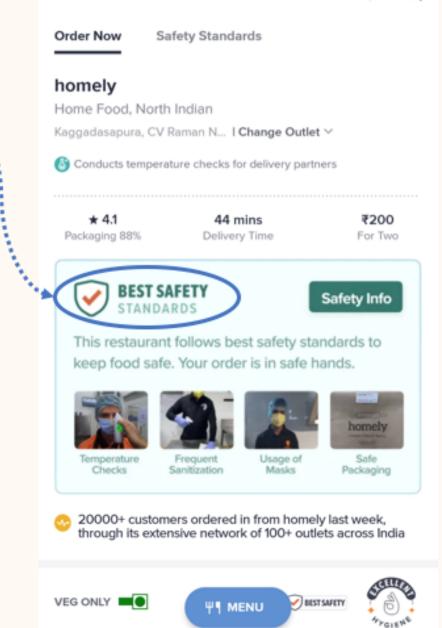
Source: Tofler (Swiggy), BSE (Zomato)

PRECAUTIONS DURING THE PANDEMIC

 \odot

Q





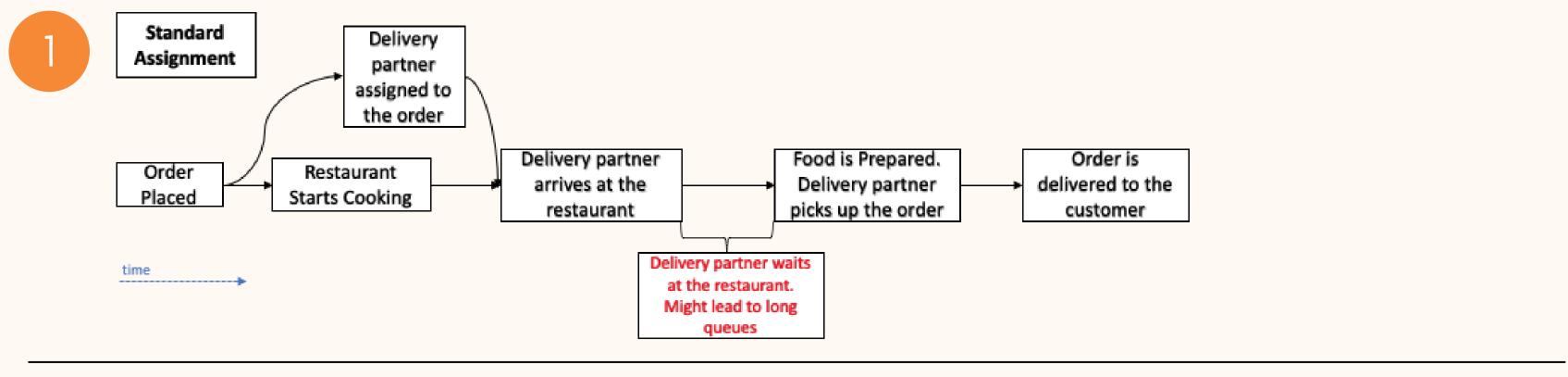


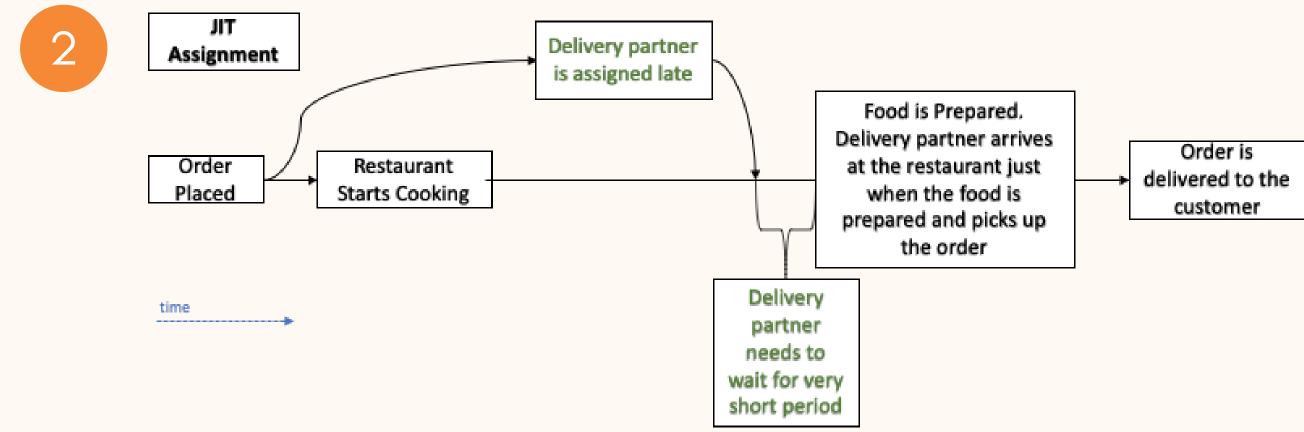




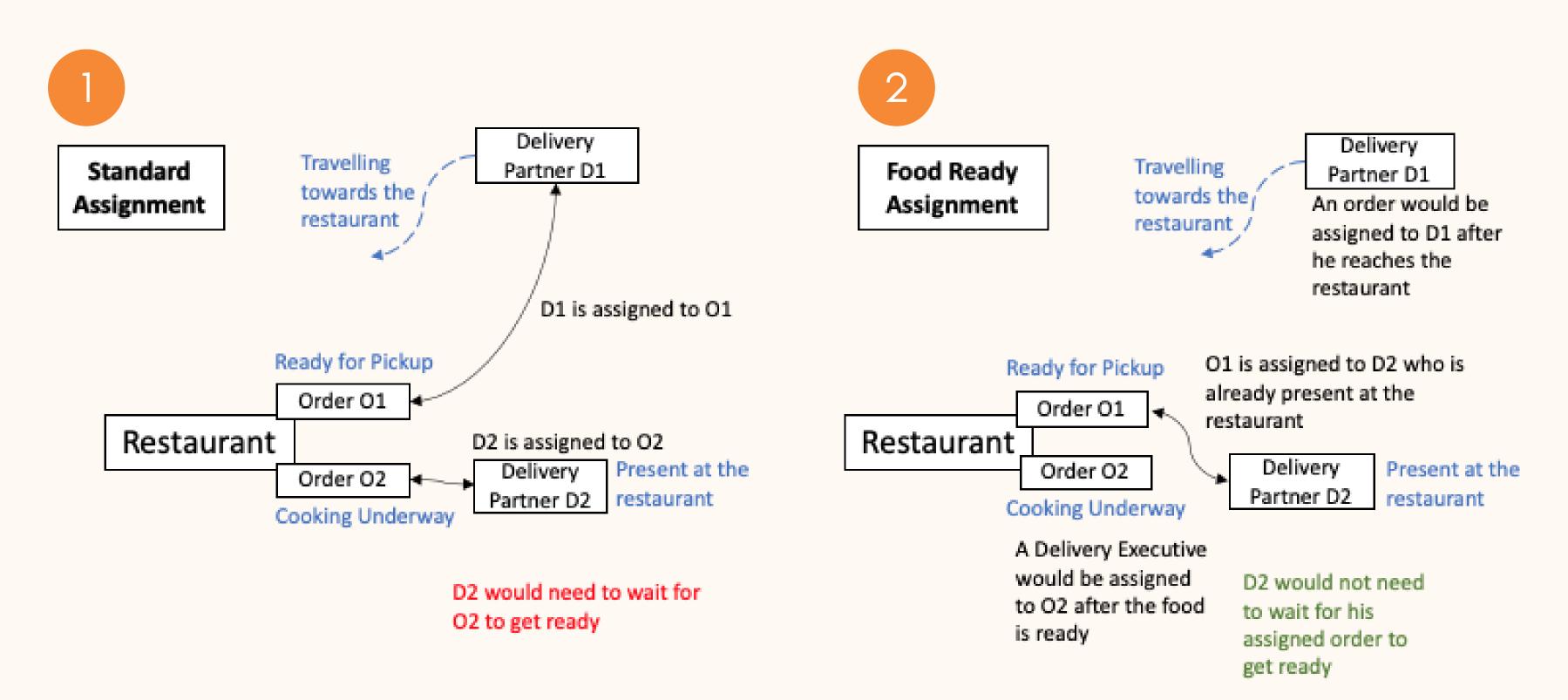
- Ensuring that restaurant staff remain healthy
- Ensuring high levels of hygiene within the restaurant premises
- Sensitizing delivery partners about social distancing
- Ensuring delivery executives wear masks
- Contactless delivery

CHANGE IN SWIGGY DELIVERY ALGORITHM





CHANGE IN SWIGGY DELIVERY ALGORITHM



SWIGGY INTRODUCES CARE CORNER

Care Corner

Stock up on essentials from the safety of your home, take care of your loved ones & lend support to those in need.



The Care Menu

Healthy food from trusted eateries, curated in part...

Homestyle Food Comforting treats, that taste like home.



Stronger Together

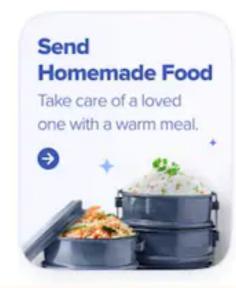
Help provide critical healthcare supplies to battle...

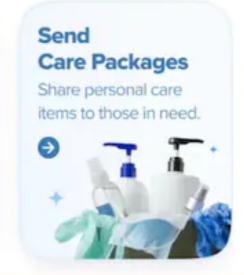




Need a helping hand?

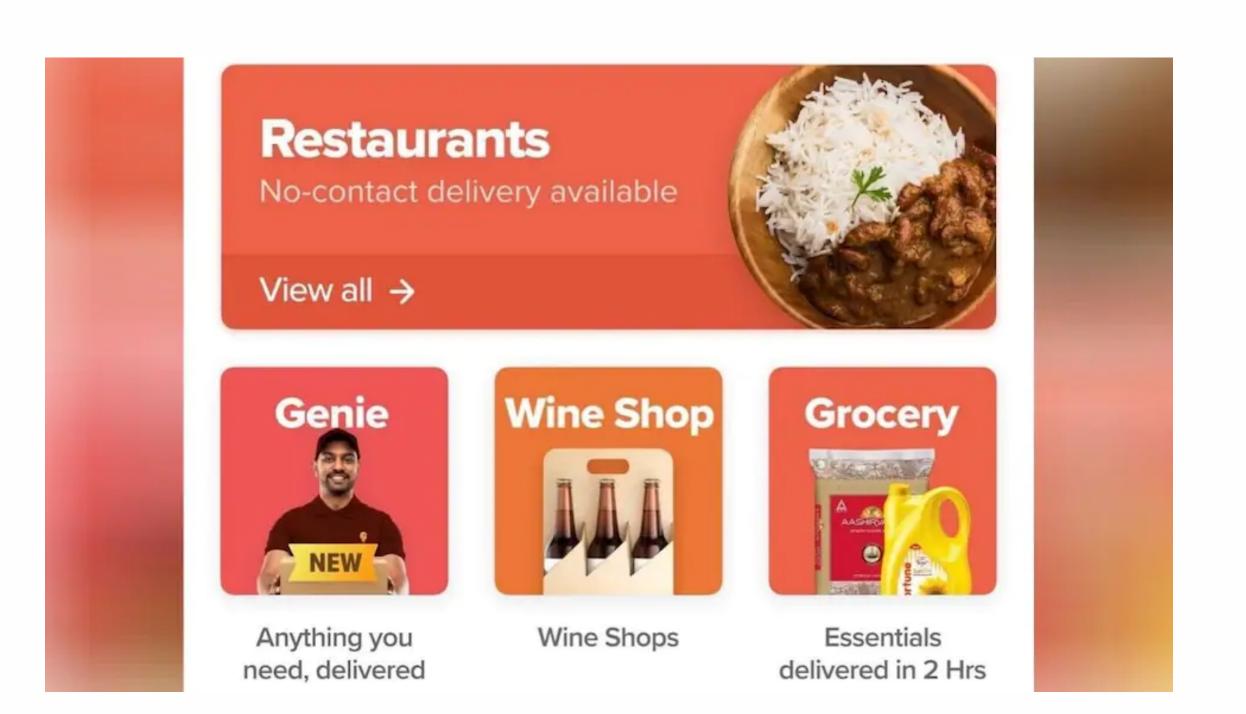
Get Genie to deliver anything.





- Swiggy has launched a dedicated care corner in the app to provide special features to users affected by COVID.
- The Care Corner is similar to the Swiggy Genie but the Care Corner is more focused on COVID-19 needs.
- Using the new feature, you can send home-cooked food, medicines, groceries, etc to COVID positive patients

PIVOTING THE BUSINESS MODEL BEYOND 'FOOD DELIVERY'





You need to be above 21 years of age

- You must be of legal drinking age to order from wine shops.
- As per Govt. guidelines, you have to upload a Govt. ID to verify your age.

SWIGGY GENIE

GET ANYTHING PICKED UP/DELIVERED



Lunchbox





Send Documents

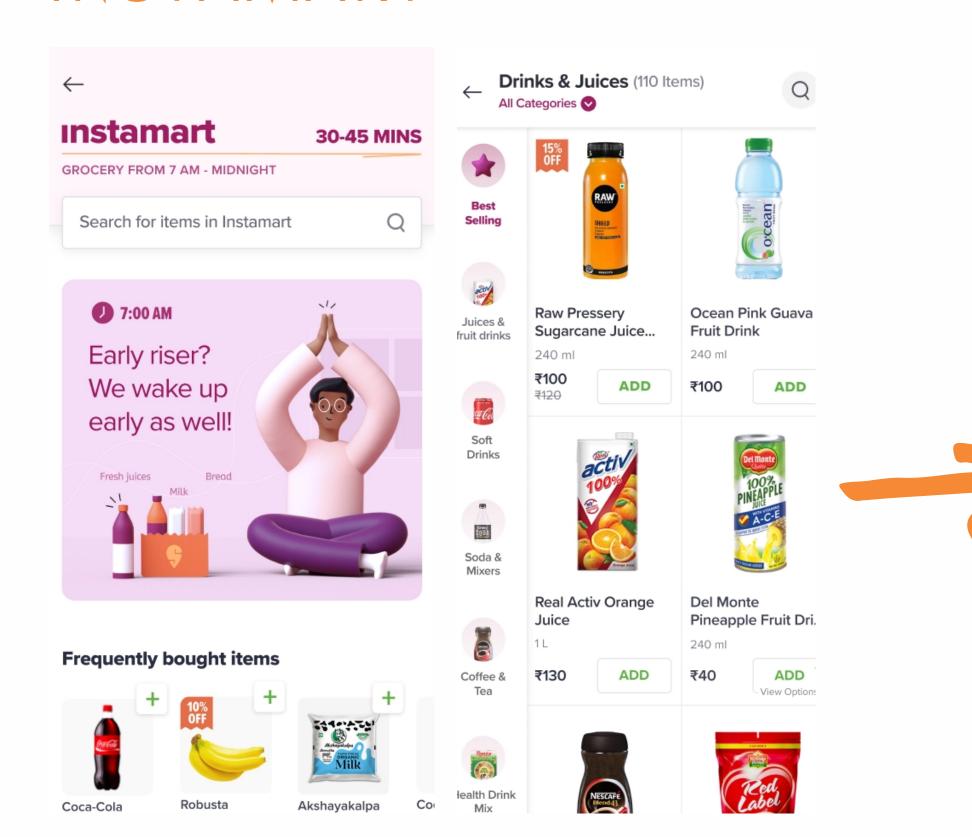


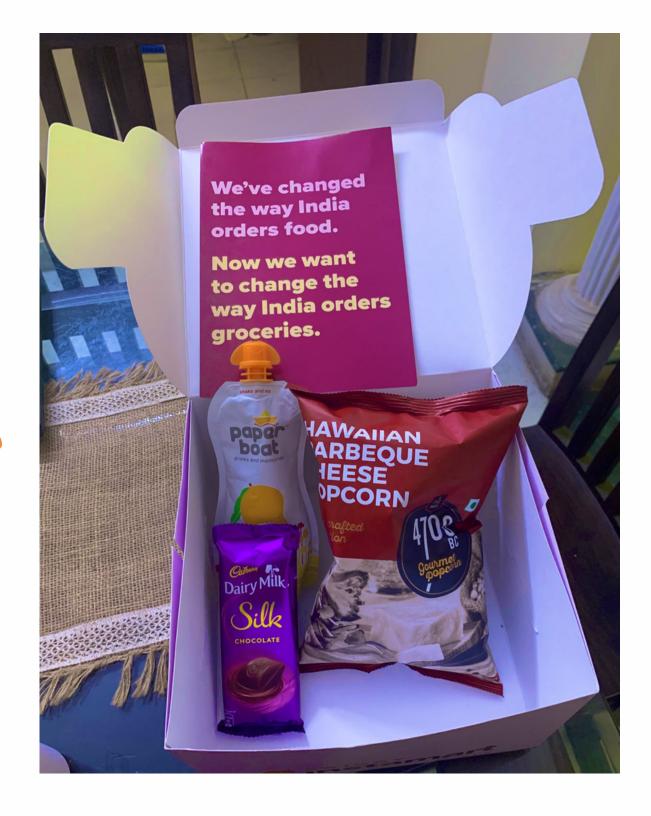
Send for Repairs





INSTAMART

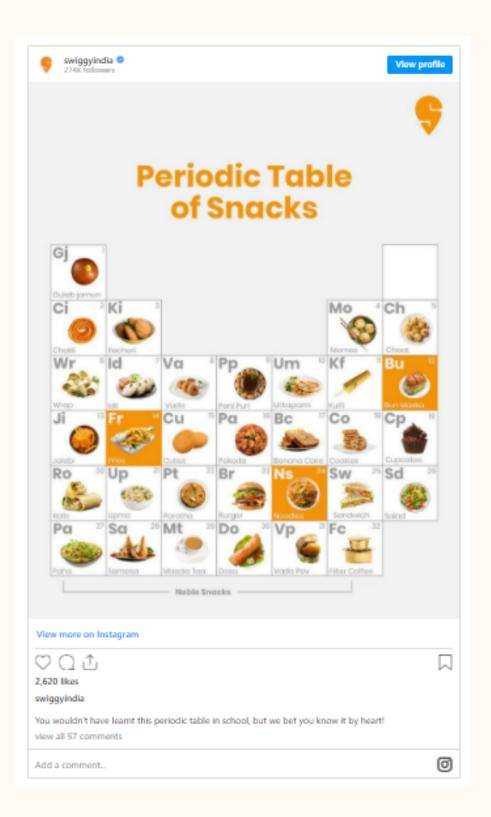


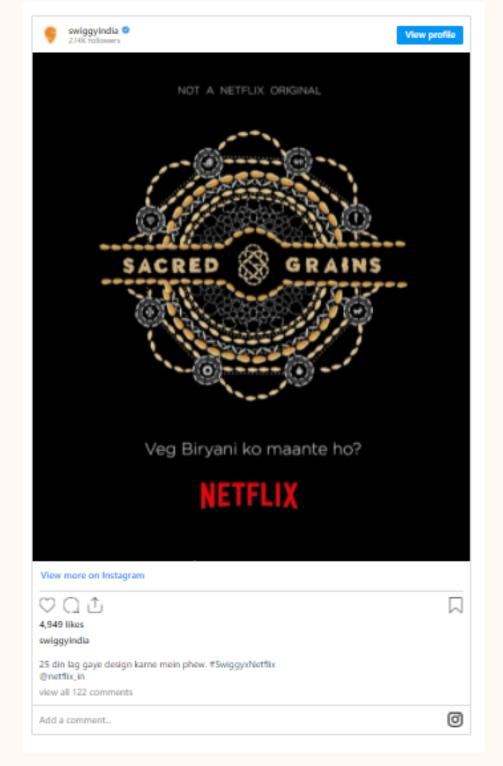


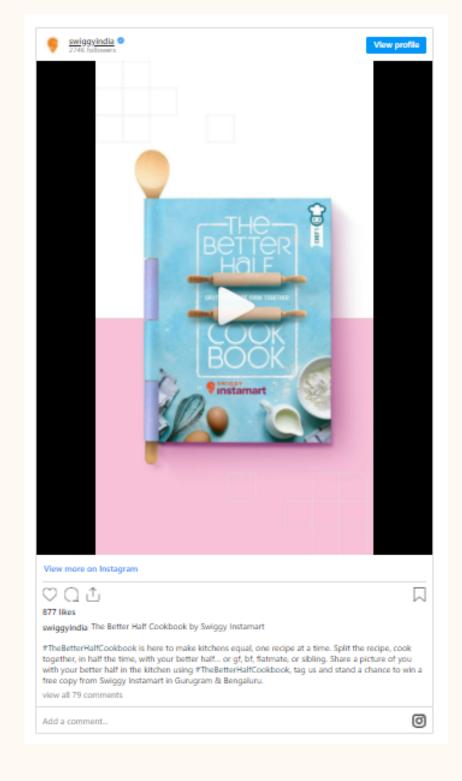


SWIGGY INSTAMART AND DENTSU WEBCHUTNEY'S INITIATIVE INTENDED TO IMPACT THE INGRAINED GENDER INEQUALITY IN THE COUNTRY AND ENABLE COUPLES TO CELEBRATE THEIR LOVE IN A FAIR AND EQUAL WAY.

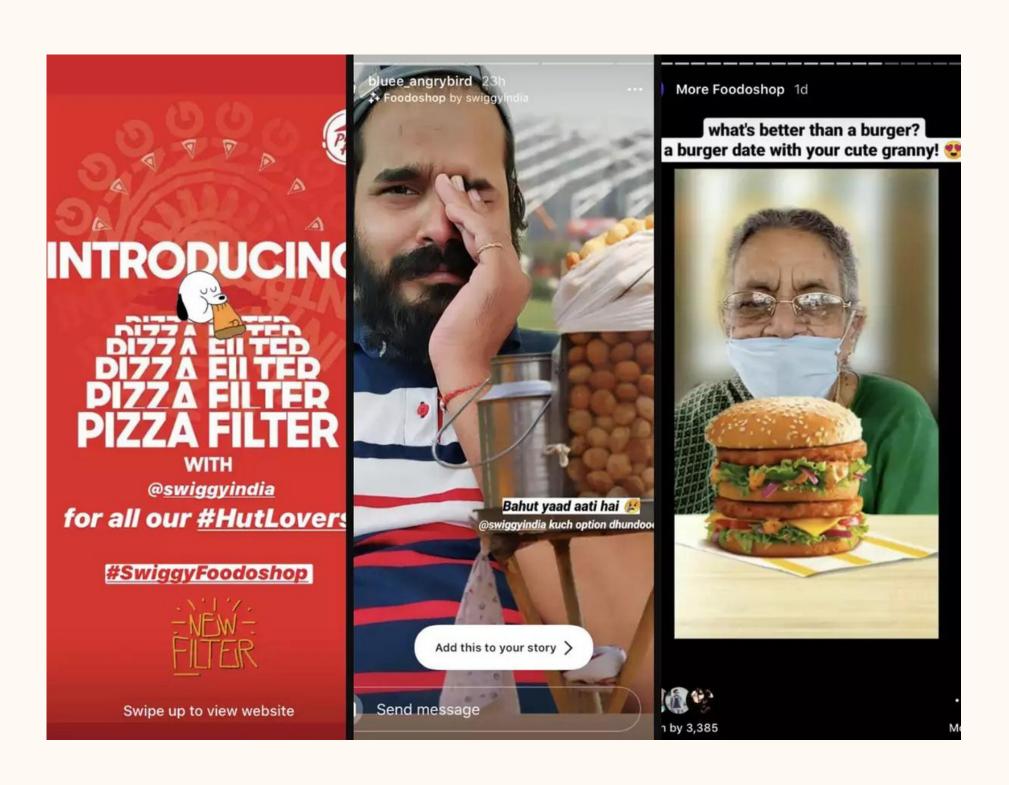
EVIDENT PRESENCE







#SWIGGYFOODOSHOP







APPRECIATION

Vogue Warriors: Meet the delivery woman who is braving the pandemic to bring food to her customers









SWIGGY SAYS IT'S ON TRACK TO FULL RECOVERY BY DECEMBER

ORDER VALUE RECOVERED AROUND 80-85% OF PRE-COVID



2021 WILL BE FOCUSSED ON GROWTH



Spike in new sign-ups

Over 7,000 new eateries being onboarded per month

6,000 new small restaurants vs 3,500 pre-Covid

Fivefold jump every month in onboarding fine-dine restaurants

Revival package

Nearly 50,000 restaurant partners availed Swiggy's Jumpstart Package

Rs 2.5 cr worth of loans disbursed

30K restaurants opted for bi-weekly payments to improve cash flows

Close to 2,500 restaurants benefited from the package

Source: Swiggy

(4)

STEPPING BACK INTO THE GAME

